THE POST-EBOLA TRANSITION:
STRENGTHENING REPRODUCTIVE, MATERNAL, 
NEWBORN, AND CHILD HEALTH SERVICES
ADVANCING PARTNERS & COMMUNITIES, SIERRA LEONE
PHOTO JOURNAL
THE POST-EBOLA TRANSITION: STRENGTHENING REPRODUCTIVE, MATERNAL, NEWBORN, AND CHILD HEALTH SERVICES

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ADVANCING PARTNERS & COMMUNITIES

Advancing Partners & Communities is implemented by JSI Research & Training Institute, Inc., in collaboration with FHI 360. The project focuses on advancing and supporting community programs that seek to improve the overall health of communities and achieve other health-related impacts, especially in relationship to family planning. Advancing Partners & Communities provides global leadership for community-based programming, executes and manages small- and medium-sized sub-awards, supports procurement reform by preparing awards for execution by USAID, and builds technical capacity of organizations to implement effective programs. Learn more about Advancing Partners & Communities at advancingpartners.org.

In Sierra Leone, the project is implemented by JSI Research & Training Institute, Inc. in collaboration with FHI 360 and in partnership with Action Against Hunger, Adventist Development and Relief Agency, GOAL, International Medical Corps, and Save the Children. The project supports the Ministry of Health and Sanitation’s post-Ebola recovery efforts, with a focus on reproductive, maternal, newborn, and child health.

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JSI RESEARCH & TRAINING INSTITUTE, INC.

JSI Research & Training Institute, Inc., is a public health management consulting and research organization dedicated to improving the health of individuals and communities. JSI collaborates with government agencies, the private sector, and local nonprofit and civil society organizations to improve quality, access and equity of health systems worldwide.

FHI 360

FHI 360 is a nonprofit human development organization dedicated to improving lives in lasting ways by advancing integrated, locally driven solutions. FHI 360 serves more than 70 countries and all U.S. states and territories. FHI 360’s work is grounded in research and science, strengthened by partnerships and focused on building the capacity of individuals, communities and countries to succeed.
Advancing Partners & Communities strengthened critical community-based non-Ebola health services, with emphasis on reproductive, maternal, newborn and child health. As a result of the project’s improvements, the total number of outpatient consultations at project-supported facilities increased by 34% between 2013 (before the outbreak) and 2016 (after the outbreak).
Celine Abande, a midwife in the Port Loko district, works with International Medical Corps (IMC), an organization partnering with Advancing Partners & Communities in Sierra Leone.

Photo: Joshua Yospyn

“Ebola made partners of the international community, or the donors, to see that this country actually [needs] support in terms of [the] health care system.”

—Celine Abande, midwife
Advancing Partners & Communities is a global project implemented in 32 countries by JSI Research & Training Institute, Inc. (JSI) and FHI 360. In Sierra Leone, the project works through a USD$17 million grant from USAID’s “Ebola Response and Preparedness” funds, to support the Ministry of Health and Sanitation (MOHS) in the implementation of its 2015–2020 Health Sector Recovery Plan in five districts. The project’s goal is to strengthen critical community-based non-Ebola health services, with emphasis on reproductive, maternal, newborn, and child health (RMNCH) services.

OBJECTIVES
Strengthen policy environment to enable increased access at health posts (HPs) (community health posts (CHPs) and maternal and child health posts (MCHPs) and the community level; increase capacity and effectiveness of the health workforce and community platforms to provide high-quality RMNCH services, including infection prevention and control (IPC); and improve physical conditions of HPs to enhance safety, quality, and access to basic health services.

COVERAGE
District-level activities are implemented by partner NGO grantees, one per district (Bombali, Port Loko, Tonkolili, and Western Area Rural and Urban—home to about 50 percent of the Sierra Leone population), in partnership with district health management teams and local councils. Partners work to achieve project objectives through: rehabilitation of HPs, capacity building activities, promotion of community engagement with health facilities, and provision of minor medical equipment (MME).
305 OF 365 FACILITIES RECEIVED PROJECT SUPPORT

305 Facilities
- Minor Medical Equipment
  - MME only Package 89

216 Facilities
- Facility Capacity Building
- CHW Program Support
- Community Engagement

110 Facilities
- Infrastructure / Rehabilitation
- Facility Capacity Building
- CHW Program Support
- Community Engagement

* Full Package Support includes WASH/IPC Rehabilitations, Capacity Building, Community Engagement and Minor Medical Equipment.
### Advancing Partners & Communities, Sierra Leone

#### Catchment Population based on Type of Project Intervention, June 2017

#### Tier I facilities: WASH/IPC Rehabilitation, Capacity Building & Community Engagement, and Minor Medical Equipment

<table>
<thead>
<tr>
<th>District</th>
<th>Total Catchment Population</th>
<th>% Pop</th>
<th>Est. Population (2016)</th>
<th>Number of PHUs* supported</th>
<th>% PHUs* supported</th>
<th>Total # PHUs*</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bombali</td>
<td>96,761</td>
<td>16%</td>
<td>606,544</td>
<td>24</td>
<td>30%</td>
<td>80</td>
</tr>
<tr>
<td>Port Loko</td>
<td>106,558</td>
<td>17%</td>
<td>615,376</td>
<td>22</td>
<td>23%</td>
<td>95</td>
</tr>
<tr>
<td>Tonkolili</td>
<td>126,354</td>
<td>24%</td>
<td>531,435</td>
<td>24</td>
<td>26%</td>
<td>92</td>
</tr>
<tr>
<td>WA Rural</td>
<td>131,602</td>
<td>30%</td>
<td>444,270</td>
<td>20</td>
<td>47%</td>
<td>43</td>
</tr>
<tr>
<td>WA Urban</td>
<td>356,777</td>
<td>34%</td>
<td>1,055,964</td>
<td>20</td>
<td>36%</td>
<td>55</td>
</tr>
<tr>
<td>Total</td>
<td>818,052</td>
<td>25%</td>
<td>3,253,589</td>
<td>110</td>
<td>30%</td>
<td>365</td>
</tr>
</tbody>
</table>

#### Tier II facilities: Capacity Building & Community Engagement, and Minor Medical Equipment

<table>
<thead>
<tr>
<th>District</th>
<th>Total Catchment Population</th>
<th>% Pop</th>
<th>Est. Population (2016)</th>
<th>Number of PHUs* supported</th>
<th>% PHUs* supported</th>
<th>Total # PHUs*</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bombali</td>
<td>111,802</td>
<td>18%</td>
<td>606,544</td>
<td>27</td>
<td>34%</td>
<td>80</td>
</tr>
<tr>
<td>Port Loko</td>
<td>76,851</td>
<td>12%</td>
<td>615,376</td>
<td>13</td>
<td>14%</td>
<td>95</td>
</tr>
<tr>
<td>Tonkolili</td>
<td>126,383</td>
<td>24%</td>
<td>531,435</td>
<td>28</td>
<td>30%</td>
<td>92</td>
</tr>
<tr>
<td>WA Rural†</td>
<td>124,262</td>
<td>28%</td>
<td>444,270</td>
<td>18</td>
<td>42%</td>
<td>43</td>
</tr>
<tr>
<td>WA Urban</td>
<td>288,770</td>
<td>27%</td>
<td>1,055,964</td>
<td>20</td>
<td>36%</td>
<td>55</td>
</tr>
<tr>
<td>Total</td>
<td>728,068</td>
<td>22%</td>
<td>3,253,589</td>
<td>106</td>
<td>29%</td>
<td>365</td>
</tr>
</tbody>
</table>

* CHPs and MCHPs in all districts, as well as CHCs in WAU.
Isha Kamara, the in-charge of Fothaneh Bana MCHP, pumps out water from the newly-constructed, hand-dug well.

Photo: Joshua Yospyn

The project worked to strengthen IPC and water, sanitation and hygiene (WASH) standards at the PHUs and in communities, including renovating PHUs infrastructure, building new water wells, boreholes, and waste management structures, and procuring and distributing MME for RMNCH services. All efforts were informed by priorities identified by the MOHS, district health management teams, USAID and the district implementing partners.
Advancing Partners & Communities upgraded medical furniture and equipment, such as this delivery bed at the Murray MI Room health post, in 305 facilities.

“Before the USAID project came, this facility lacked a proper delivery room, water and toilet facilities and the building badly needed repairs. Today, I am happy that the building has been renovated. Now we have toilets both outside and inside the delivery room. There is water and light. This really makes work easy for me and my staff.”

—Doris Kargbo, maternal and child health aide and in-charge of the Benguima Grass Field MCHP
The Benguima Grass Field CHP enjoys a strong facility management committee and community support for its maintenance, after extensive rehabilitation.

“Ebola took the lives of almost 4,000 Sierra Leoneans. The health system we build now will not let that happen again. Health facilities will benefit from strengthened water, sanitation, hygiene & infection prevention and control procedures.”

—Foday Lahai, former Deputy Minister of MOHS
“And when we get this equipment also, you want to be able to train the staff to use them properly, mentor them in the use of [this] equipment. And it’s gonna make a lot of difference.”

—Tom Sesay, district medical officer

Sally Tamba, a maternal and child health aide with the MOHS, at her health post in Western Area Urban / Looking Town outside Freetown in Sierra Leone.

Photo: Joshua Yospyn
CAPACITY BUILDING AND COMMUNITY ENGAGEMENT

The project improved access to and quality of RMNCH services, through capacity building, mentoring and supervision for CHPs and MCHPs, complemented by coordinated community engagement, and referrals.

A health post staff member in Western Area Rural.

Photo: Joshua Yospyn
Students learning about decontamination of medical devices sit inside an IPC classroom at the training center run by IMC in Port Loko District, Sierra Leone.

Photo: Joshua Yospyn

“We are focusing on [rolling out] an enhanced CHW program that will support pregnant women to access services and deliver essential drugs ... to children.”

—Dr. Abu Bakarr Fofanah, Minister of Health and Sanitation
Edward Jussif Kamara, FMC Secretary at Fothaneh Bana MCHP in Tonkolili District, Sierra Leone.

Photo: Joshua Yospyn

“This USAID Project, through ADRA, has trained us facility management committees [FMCs] on our roles and responsibilities, especially in the area of ownership of the facility.”

—Edward Jussif Kamara, FMC Secretary
“We are served well. We are encouraged. At pregnancy, we are taught how to take care of the pregnancy, take care of ourselves, [they] encouraged us till delivery and they deliver us well.”

—Isatu Sesay, client
“We need to make sure that the lessons learned during Ebola on infection prevention and control are maintained, and we are taking WASH and IPC as a package.”

—Dr. Amara Jambai, Deputy Chief Medical Officer II, MOHS
<table>
<thead>
<tr>
<th>PHU Name/Type</th>
<th>Number</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mutual Faith MCHP</td>
<td>1</td>
</tr>
<tr>
<td>Metchem MCHP</td>
<td>2</td>
</tr>
<tr>
<td>Hamilton CHP</td>
<td>4</td>
</tr>
<tr>
<td>Sussex MCHP</td>
<td>5</td>
</tr>
<tr>
<td>Tokeh MCHP</td>
<td>6</td>
</tr>
<tr>
<td>Banana Island MCHP</td>
<td>7</td>
</tr>
<tr>
<td>Kent CHP</td>
<td>8</td>
</tr>
<tr>
<td>Lion For Lion CHP</td>
<td>9</td>
</tr>
<tr>
<td>Tissana MCHP</td>
<td>10</td>
</tr>
<tr>
<td>Fogbo CHP</td>
<td>11</td>
</tr>
<tr>
<td>Makabeh MCHP</td>
<td>12</td>
</tr>
<tr>
<td>Crossing CHP</td>
<td>13</td>
</tr>
<tr>
<td>Malambay MCHP</td>
<td>14</td>
</tr>
<tr>
<td>Macdonald MCHP</td>
<td>15</td>
</tr>
<tr>
<td>Benguima Grassfield MCHP</td>
<td>16</td>
</tr>
<tr>
<td>Masorie MCHP</td>
<td>17</td>
</tr>
<tr>
<td>Mabureh CHP</td>
<td>18</td>
</tr>
<tr>
<td>Lumpa CHP</td>
<td>19</td>
</tr>
<tr>
<td>Kissi Tn. CHP</td>
<td>20</td>
</tr>
<tr>
<td>Makonkondenay MCHP</td>
<td>21</td>
</tr>
<tr>
<td>Makada MCHP</td>
<td>22</td>
</tr>
<tr>
<td>Campbell Tn. MCHP</td>
<td>23</td>
</tr>
<tr>
<td>D/E/Water MCHP</td>
<td>24</td>
</tr>
<tr>
<td>Swalab CHP</td>
<td>25</td>
</tr>
<tr>
<td>Biola Wright Mem. Hosp. MCHP</td>
<td>26</td>
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<tr>
<td>Borah CHP</td>
<td>27</td>
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<tr>
<td>Rokel CHP</td>
<td>28</td>
</tr>
<tr>
<td>El Shaddai CHP</td>
<td>29</td>
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<tr>
<td>J/Thorpe MCHP</td>
<td>30</td>
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<tr>
<td>Wind Aapdep CHP</td>
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<tr>
<td>Rogbangba MCHP</td>
<td>32</td>
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<tr>
<td>Jui Tect CHP</td>
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<tr>
<td>New London MCHP</td>
<td>34</td>
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<tr>
<td>Kosso Tn. MCHP</td>
<td>35</td>
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<tr>
<td>Charlotte CHP</td>
<td>36</td>
</tr>
<tr>
<td>Gloucester CHP</td>
<td>37</td>
</tr>
<tr>
<td>Leicester CHP</td>
<td>38</td>
</tr>
<tr>
<td>Leicester CHP</td>
<td>38</td>
</tr>
</tbody>
</table>

**WAR, 38 PHUs Supported:**

- WASH IPC Rehabilitation [20]
- Staff, CHWs, FMCs Capacity Building [18]
- PHUs with Borehole [4]

* Equipment was distributed in all 38 PHUs supported by the project in this district
**PHU Name/Type** | **Number**
--- | ---
Juber Mi Rm. CHC | 1
Stella Maris MCHP | 2
Family Clinic CHP | 3
Thompson Bay CHP | 4
Murray Tn. M Rm. CHP | 5
Murray Town CHC | 6
Signal Hill Former Wilb. MCHP | 7
Wilberforce CHC | 8
Scan Drive MCHP | 9
Pace’s CHP | 10
Malama MCHP | 11
Hill Station CHP | 12
Grey Bush CHP | 13
Kington Police Mi Rm. CHC | 14
Kroobay CHC | 15
George Brook CHC | 16
Susans Bay CHC | 17
Mabella CHC | 18
Ginger Hall CHC | 19
Wellbodi MCHP | 20
Ross Rd. CHC | 21
Pmo CHP | 22
J/Wright CHC | 23
Moyiba CHC | 24
Kissy CHC | 25
Looking Tn. MCHP | 26
Kantorloh CHP | 27
Approve School CHC | 28
Iscon CHP | 29
Tasley CHC | 30
Philip Street MCHP | 31
Wellington CHC | 32
Sims CHP | 33
Blessed Mokaba CHP | 34
Calaba Tn. CHC | 35
Koya Tn. CHC | 36
Fam. Home Mov. CHP | 37
Alkatab Clinic CHP | 38
Allen Town CHP | 39
Adbangs Quarry MCHP | 40
Haja Nenneh | 41
St. Joseph CHC | 42
SRC CHC | 43
Weslyan CHC | 44
Methodist Clinic CHP | 45
* no GPS available

**WAU, 45 PHUs Supported:**
- **WASH IPC Rehabilitation [20]**
- **Staff, CHWs, FMCs Capacity Building [20]**
- **Only equipment, clinical and non-clinical** [5]
- **PHUs with Borehole [4]**

* Equipment was distributed in all 45 PHUs supported by the project in this district
For more information, please visit advancingpartners.org.
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